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# Minutes

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**Date:** October 14, 2022  
**To:** NCPA Facilities Committee  
**From:** Carrie Pollo  
**Subject:** October 5, 2022 Facilities Committee Meeting Minutes

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- 1. Call meeting to order & Roll Call** – The meeting was called to order by Committee Chair Jiayo Chiang (Lodi) at 9:02 am. Attending via teleconference and on-line presentation were Alan Harbottle and Roger Yang (Alameda), Dennis Schmidt (Biggs), Cliff Wagner (Gridley), Shiva Swaminathan (Palo Alto), Khaly Nguyen (Port of Oakland), Nick Rossow and Kamryn Hutson (Redding), and Basil Wong, and Steve Hance (Santa Clara). Peter Lorenz (non-voting Representative with TID) also attended via teleconference and online presentation. Those attending in person are listed on the attached Attendee Sign-in Sheet. Committee Representatives from BART, Healdsburg, Lompoc, Plumas-Sierra, Shasta Lake, TID, and Ukiah were absent. A quorum of the Committee was established.

## **PUBLIC FORUM**

No public comment.

## **OPEN SESSION**

## **DISCUSSION / ACTION ITEMS**

- 2. Approval of minutes from the September 7, 2022 Facilities Committee meeting.**

Motion: A motion was made by Cliff Wagner and seconded by Khaly Nguyen recommending approval of the September 7, 2022 Facilities Committee meeting minutes. A vote was taken by roll call: YES = Alameda, Biggs, Gridley, Lodi, Palo Alto, Port of Oakland, Redding, Roseville, and Santa Clara. The motion passed.

- 3. Reserve and Security Deposit Policies Study** – Staff and Utility Financial Solutions (UFS) presented the draft recommendations of the deposit and reserve requirements study and asked for Committee feedback. ***\*\*Informational Only\*\****

Mark Beauchamp, President, UFS presented a Cash Reserve Methodology Study to the committee.

The methodologies reviewed included:

- **Operating Reserves**
  - Hydroelectric Maintenance Reserve
  - Geothermal Maintenance Reserve
  - CT1 Maintenance Reserve

- CT2 Maintenance Reserve
- LEC Maintenance Reserve + O&M Reserve
- **NCPA Working Capital**
- **Security Deposits**
  - SCPA Balancing Account
  - Market Power Purchase Program
  - Gas Purchase Program

After discussion with Committee Members and UFS, staff will create a model based on information gathered. The model will include methodologies for the recommended range of reserves by plant and NCPA working capital, reserve calculation summaries for the plants based on the FY 2023 budget, NCPA working capital, and security deposit calculations.

The security deposit methodology recommendations are listed below:

- **SCPA Account**
  - 2 Max months of the gross budgeted cost by Member
    - Justification: Necessary to cover NCPA float days between CAISO payment date and Pre-bill and to mitigate the risk of a member not paying or paying late
  - Lodi Energy Center Market Risk – LEC participants only
- **MPP and GPP Accounts**
  - Max Budgeted Contract Month by Member
  - 3 Max months Mark to Market by Member
    - Justification: Necessary to cover the risk of a Member not paying or paying late plus the risk of variance between real-time market pricing and budget

Staff will bring this item back next month for further discussion.

- During the presentation of item # 3, Mike Brozo (Plumas-Sierra) joined the meeting via teleconference and online presentation at 9:30 am.

- 4. All NCPA Facilities, Members, SCPPA – Exponential Power LLC MTGSA –** Staff presented background information and was seeking a recommendation for Commission approval of a five-year Multi-Task General Services Agreement with Exponential Power LLC for battery related services, with a not to exceed amount of \$500,000, for use at all facilities owned and/or operated by NCPA, NCPA Members, by SCPPA, and SCPPA Members.

Various battery related services are required from time to time for the operation and maintenance of facilities owned and/or operated by NCPA, NCPA Members, by SCPPA and SCPPA Members. NCPA desires to enter into this agreement so established terms and conditions are in place should this vendor be the successful bidder on future purchases. NCPA has an agreement in place for similar services with American Power Systems and Nor-Cal Battery. This enabling agreement does not commit NCPA to any expenditure of funds. At the time services are needed, NCPA will bid the specific scope of work consistent with NCPA procurement policies and procedures. A draft Commission Staff Report and agreement were available for review. It is recommended to place this item on the Commission Consent Calendar.

Motion: A motion was made by Brian Schinstock and seconded by Jiayo Chiang recommending Commission approval authorizing the General Manager or his designee to enter into a Multi-Task General Services Agreement with Exponential Power, LLC for battery related services, with any non-substantial changes recommended and approved by the NCPA General Counsel, which shall not exceed \$500,000 over five years, for use at any facilities owned and/or operated by NCPA, NCPA Members, by SCPPA and SCPPA Members. A vote was taken by roll call: YES = Alameda, Gridley, Lodi, Palo Alto, Plumas-Sierra, Port of Oakland, Roseville, and Santa Clara. ABSTAIN = Redding.

The motion passed.

- 5. All NCPA Facilities, Members, SCPPA – Precision Iceblast Corporation First Amendment to MTGSA** – Staff provided background information and was seeking a recommendation for Commission approval of a First Amendment to the five-year Multi-Task General Services Agreement with Precision Iceblast Corporation for inspection and maintenance related services, increasing the not-to-exceed from \$1,000,000 to \$3,000,000, for continued use at all facilities owned and/or operated by NCPA, NCPA Members, by SCPPA, and SCPPA Members.

NCPA entered into a five year Multi-Task General Services Agreement with Precision Iceblast Corporation effective June 23, 2021 for an amount not to exceed \$1,000,000, for use at any facilities owned and/or operated by NCPA, NCPA Members, by SCPPA, and SCPPA Members.

A NCPA Member is interested in using this agreement for services through NCPA's Support Services Program, which will result in this agreement running low on funds. To ensure there are sufficient funds available for the remainder of the contract term, NCPA desires to enter into a First Amendment to the current Multi-Task General Services Agreement, increasing the not to exceed amount from \$1,000,000 to \$3,000,000, for continued use at any facilities owned and/or operated by NCPA, NCPA Members, by SCPPA, and SCPPA Members. NCPA has agreements in place for similar services with Environex, Inc., Groome Industrial Services Group, Inc., and Tetra Engineering Group, Inc.

This enabling agreement does not commit NCPA to any expenditure of funds. At the time services are needed, NCPA will bid the specific scope of work consistent with NCPA procurement policies and procedures. A draft Commission Staff Report, original agreement, and draft First Amendment were available for review. It is recommended to place this item on the Commission Consent Calendar.

Motion: A motion was made by Brian Schinstock and seconded by Mike Brozo recommending Commission approval authorizing the General Manager or his designee to enter into a First Amendment to the five-year Multi-Task General Services Agreement with Precision Iceblast Corporation for inspection and maintenance services, with any non-substantial changes recommended and approved by the NCPA General Counsel, increasing the not-to-exceed amount from \$1,000,000 to \$3,000,000, for continued use at any facilities owned and/or operated by NCPA, NCPA Members, by SCPPA, and SCPPA Members. A vote was taken by roll call: YES = Alameda, Gridley, Lodi, Palo Alto, Plumas-Sierra, Port of Oakland, Roseville, and Santa Clara. ABSTAIN = Redding. The motion passed.

- 6. All NCPA Facilities, Members, SCPPA – Sunshine Metal Clad, Inc. MTGSA** – Staff presented background information and was seeking a recommendation for Commission approval of a five-year Multi-Task General Services Agreement with Sunshine Metal Clad, Inc. for routine maintenance services, with a not to exceed amount of \$2,500,000, for use at all facilities owned and/or operated by NCPA, NCPA Members, by SCPPA, and SCPPA Members.

The current agreement with Sunshine Metal Clad, Inc. is expiring. NCPA has utilized this vendor in the past, and has a good working relationship with this vendor. NCPA desires to enter into this agreement so established terms and conditions are in place should this vendor be the successful bidder on future projects. NCPA has agreements in place for similar services with American Industrial Scaffolding, Inc., Bayside Insulation & Construction, Inc. and Farwest Insulation Contracting. This enabling agreement does not commit NCPA to any expenditure of funds. At the time services are needed, NCPA will bid the specific scope of work consistent with NCPA procurement policies and procedures. A draft Commission Staff Report and agreement were available for review. It is recommended to place this item on the Commission Consent Calendar.

Motion: A motion was made by Alan Harbottle and seconded by Cliff Wagner recommending Commission approval authorizing the General Manager or his designee to enter into a Multi-Task General Services Agreement with Sunshine Metal Clad, Inc. for routine, recurring, and usual insulation maintenance services, with any non-substantial changes recommended and approved by the NCPA General Counsel, which shall not exceed \$2,500,000 over five years, for use at any facilities owned and/or operated by NCPA, NCPA Members, by SCPPA, and SCPPA Members. A vote was taken by roll call: YES = Alameda, Gridley, Lodi, Palo Alto, Plumas-Sierra, Port of Oakland, Roseville, and Santa Clara. ABSTAIN = Redding. The motion passed.

- 7. Property Insurance Program Renewal for CY 2023** – Staff provided background information and was seeking a recommendation for Commission approval to renew the Agency’s property insurance program for CY 2023.

One of the goals identified in the 2021-2026 Strategic Plan was to develop a long-term, cost-effective insurance coverage strategy while building solid relationships between the Agency and its insurers. FM Global was new to the Agency as of 2021 and quickly established itself as a valued partner. NCPA has excellent relationships with the account managers and engineers as well as company executives. FM Global offers engineering support, cyber security assessments, and responsive account managers/engineers. In addition, FM Global provides membership credits.

#### **FM Global Credits for 2022**

NCPA will receive a 5% Membership Credit from FM Global in the amount of \$194,178 to be applied directly to the policy premium at renewal for CY23. In addition, NCPA will also receive a Resiliency Credit of \$194,178 (5%) to be used for loss control recommendations to increase plant resiliency and help reduce FM Global's risk profile.

#### **Plant Appraisals**

In CY22, appraisals were performed for Geo and LEC. For Hydro and the CTs, a standard 7% increase over the CY22 values was used to obtain actual values for FY23. Of note, Geo saw a 16% decrease in appraised value compared to the CY22 book value. The appraisals were commissioned and paid for by FM Global. NCPA expects Hydro and the CTs to be appraised in CY23.

#### **Business Interruption Insurance (BI)**

Business interruption insurance was quoted for CY23. Since LEC declined BI in CY22 and FM Global agreed to a two-year rate lock, BI insurance will not be available to LEC for CY23; this can be revisited for the CY24 renewal. Forecasted revenue for Geo is up \$27M YOY, driven by higher forward energy price curves. Forecasted revenue for Hydro is up \$12M YOY, also driven by higher forwards but a lower forecasted generation expected for FY23.

#### **CY23 Property Insurance Premium**

The property insurance premium is allocated based on the total insured value, calculated as Property Value + BI. FM Global has indicated the expected CY23 Property Insurance Renewal Premium at a not-to-exceed of \$3,800,000. NCPA's commitment is a NTE of \$2,480,000, while LEC's commitment is a NTE of \$1,320,000 for the CY23 property renewal.

NCPA signed a two-year rate lock with FM Global at the inception of the CY22 insurance program. This lock keeps the rate used to calculate the total premium from CY22 to CY23 the same. While the rate remained unchanged, NCPA saw an increased total insured value for its assets in CY23. This increase in value is the driver for why NCPA's property premium will go up approximately 5% in CY23, but those premium increases are offset by membership credits. The two-year rate lock proved to be beneficial since the property market is experiencing increases north of 10%. A draft Commission Staff Report was available for review. It is recommended to place this item on the Commission Consent Calendar.

Motion: A motion was made by Shiva Swaminathan and seconded by Cliff Wagner recommending Commission approval authorizing the General Manager or his designee to negotiate and bind Property coverage with FM Global for CY23 at a not-to-exceed premium of \$3,800,000. A vote was taken by roll call: YES = Alameda, Gridley, Lodi, Palo Alto, Plumas-Sierra, Port of Oakland, Redding, Roseville, and Santa Clara. The motion passed.

- 8. Authorize NCPA's General Manager to Execute Confirmation Number 0268 for Precision Iceblast Corporation Services to Roseville/Roseville Electric Utility and issue a Purchase Order Under the Support Services Program –** Subject to approval by the Roseville City Council of the requested services under the terms of the Northern California Power Agency Support Services Program Agreement, staff was seeking a recommendation for Commission approval of Resolution 22-108 authorizing the NCPA General Manager or his designee to execute Confirmation Number 0268 in the amount not-to-exceed \$687,492.00, with any non-substantive changes as approved by the NCPA General Counsel, and issue a Purchase Order to Precision Iceblast Corporation for Heat Recovery Steam Generator Deep Cleaning Services.

The City of Roseville is a signatory to the NCPA Support Services Program Agreement (SSPA). In August 2022 the City of Roseville/Roseville Electric Utility (Roseville) submitted a Member Task Request under the SSPA for Precision Iceblast Corporation to provide HRSG Deep Cleaning services for Unit One and Unit Two located at Philip Road, scaffolding for both units, and confined space rescue team services during Roseville's 2023 spring outage. Pursuant to the Precision Iceblast Corporation proposal, the cost for the services is \$623,770.00. In addition, Roseville staff has requested the addition of a ten percent contingency of \$62,377.00 to allow for additional services as may be requested.

If approved, Confirmation Number 0268 states that NCPA agrees to provide the requested services through its contract with Precision Iceblast Corporation in the amount of not-to-exceed \$686,147.00. There is no guarantee that the full amount of possible services will be paid to Precision Iceblast Corporation but is merely a limit of potential expenditures for services under Confirmation Number 0268. With the addition of NCPA's administrative fees which will be billed out as actually incurred, the total amount expended under the Confirmation will not exceed \$687,492.00. This item will be considered by the Roseville City Council at an upcoming meeting, and is subject to that approval. A draft Commission Staff Report was available for review. It is recommended to place this item on the Commission Consent Calendar.

Motion: A motion was made by Brian Schinstock and seconded by Jiayo Chiang recommends subject to approval by the Roseville City Council of the requested services under the terms of the Northern California Power Agency (NCPA) Support Services Program Agreement, Commission approval of Resolution 22-108 authorizing the NCPA General Manager or his designee to execute Confirmation Number 0268, with any non-substantive changes as approved by the NCPA General Counsel, and issue a corresponding Purchase Order to Precision Iceblast Corporation for Heat Recovery Steam Generator (HRSG) Deep Cleaning Services. A vote was taken by roll call: YES = Alameda, Gridley, Lodi, Palo Alto, Plumas-Sierra, Port of Oakland, Redding, Roseville, and Santa Clara. The motion passed.

- 9. FY 2023 Schedule Coordination Program Agreement Deposit Requirement Deferral –** Staff presented background information and was seeking a recommendation for Commission approval to defer the SCPA deposit requirement for Fiscal Year 2023 until the draft recommendations of the Reserve and Security Deposit Policies study can be reviewed with the Commission.

NCPA provides various Power Management services to its Members pursuant to service-based agreements. One of those agreements is the Amended and Restated Scheduling Coordination Program Agreement (SCPA). Scheduling Coordination Services include but are not limited to, the

submission of schedules and bids on behalf of Members, obtaining and maintaining settlement quality meter data, performing outage coordination for planned and unplanned outages, validation and reconciliation of CAISO settlement charges and credits, and allocating CAISO charges and credits among the Members.

Per Section 10.1 of the SCPA: "...a Participant shall deposit into the Balancing Account held by NCPA an amount equal to the highest three (3) months of estimated CAISO invoices for the succeeding twelve (12) months..." When the FY 2023 budget was prepared and approved, forward market prices indicated higher than normal prices significantly increasing the calculated deposit requirement. Participants were expected to deposit an additional \$9.5 million to stay in compliance with the terms of the agreement. During the budget review process, participants commented that their costs were already strained with other, non-controllable increases such as Transmission and Load Aggregation costs and this deposit requirement only exasperated their challenges. The participants and NCPA agreed to collect the incremental requirement on a quarterly basis starting with the September ARB bill as opposed to the standard practice of collecting 100% of the deposit requirement with the July ARB. The purpose of this one-time change was to allow time for the participants to collect summer-related receipts from their ratepayers and allow NCPA time to engage with a consultant to study the various reserve and program security deposit agreement requirements and compare them with industry best practices.

NCPA's 2021-2026 Strategic Plan identified a goal to review the reserve and program security deposit policies to ensure collected balances are meeting the emerging market risks and opportunities. In conjunction with that goal and the Member sentiments about the additional SCPA collection, staff solicited an RFP for a Reserve and Program Security Deposit Study in May. NCPA selected Utility Financial Solutions (UFS) to perform the study. Work commenced in June. Over the next two months, staff met several times with UFS providing documentation, answering questions, and reviewing each project reserve and program deposit requirement. The draft recommendations were reviewed with the Finance Committee at a Special Meeting in September prior to the October Facilities Committee meeting. The consultant's draft recommendations are based on industry best practices, and in regards to the SCPA program, UFS recommended that NCPA collect the highest two months of estimated CAISO costs (an amount roughly equal to what NCPA is holding today) instead of the three months currently required by the program agreement. This was largely based on NCPA's cash flow with the timing of collections from participants and payments to CAISO. The Finance Committee made a motion for staff to review with the Facilities Committee and request a recommendation for Commission approval to defer the FY2023 deposit collection until the study and final recommendations can be reviewed and approved by the Commission.

Motion: A motion was made by Cliff Wagner and seconded by Shiva Swaminathan recommending Commission approval authorizing the General Manager or his designee to defer the FY 2023 \$9.5 million deposit collection for the Schedule Coordination Program Agreement Balancing Account until the draft recommendations of the Reserve and Program Security Deposit Study can be shared with the Commission. A vote was taken by roll call: YES = Alameda, Gridley, Lodi, Palo Alto, Port of Oakland, Roseville, and Santa Clara. ABSTAIN = Redding. The motion passed with a majority of a quorum of the SCPA Participants.

## **INFORMATIONAL ITEMS**

**10. New Business Opportunities** – Staff provided an update regarding new business opportunities.

### **NCPA Renewables RFP Update – Calpine Geothermal Offer (Geysers)**

- Term: 12 years term commencing 1/1/2025
- Volume:
  - 50 MW base load generation 7x24 – first two (2) years

- 100 MW base load generation 7x24 – last ten (10) years
- Price: To Be Discussed
- All other terms per the term sheet
- Key items under discussion:
  - Definition of Products
  - Credit terms
  - Delivery terms
  - Regulatory risk
  - Pricing
- Key Next Steps
  - NCPA staff is working on updated drafts of transaction confirmations
    - Discussed with Member staff
    - Once completed, provided to Calpine for consideration
  - Work with Member staff to confirm subscription percentages
  - Develop draft Third Phase Agreement
    - Possible assignment concept

**11. FY 2022 Annual Billing Settlements Review** – Staff presented a draft of the FY2022 Annual Billing Settlement and encumbrances for the period of July 1, 2021 through June 30, 2022.

After internal accounting review, the final draft of the FY2022 Annual Billing Settlement was reviewed by the Facilities Committee. The draft results include an approximate \$2.4 million refund from plant operations, and approximately \$1.9 million refund coming from management services. Pass-through costs, and third party revenues still need to be determined. Encumbered funds for FY2022 total \$4.3 million.

The next steps in this process are to present this draft to the LEC PPC October 10, 2022, then the Utility Directors at the October 13, 2022 UD meeting. The final version of the FY2022 Annual Billing Settlement will be presented to the Facilities Committee at the November 2, 2022 Facilities Committee meeting, seeking a recommendation for Commission approval. After that it will be presented to the LEC PPC for approval, and again to the UDs in November. Staff will be seeking Commission approval at the December 1, 2022 Commission meeting.

**12. Overview of FY 2024 Budget Process and Approach** – Staff presented an overview of the FY2024 Budget process and recommended operating budget directions.

The proposed budget process will continue with review of the draft budgets through the Facilities, LEC PPC, and L&R Committees, and UD meeting, seeking a recommendation for Commission approval. The budget is prepared on a project/program basis. Allocation for all allocated costs are Power Management, Legislative and Regulatory, Judicial Action, Administrative and General, and direct allocations. Previously approved methods will continue to be used at this time with focus on NCPA controllable costs and aligning budgets with expectations and previous actuals. Reserves and Program Security Deposits will be based on agreements and/or Commission direction.

Issues impacting the FY 2024 budget include an increase of Power Supply at 54%, which is a 30% increase from FY 2022. Transmission is also up 33% from FY 2022. Inflation continues to rise causing continued pressures and impacts to plant O&M budgets. Interest rates have gone up from 0 – 0.25% to 3 – 3.25% driving prices up. Other issues impacting the FY 2024 budget include the PERS Pension with an increase of \$300,000, OPEB, and the CPI index at 8.5%.

Recommendations for the FY 2024 budget include a target increase of 8% for regular operating and maintenance of the plants. All maintenance and capital projects will be reviewed and vetted by the Facilities Committee and the LEC PPC Committee prior to seeking a recommendation for Commission approval. Transmission costs are based on the published rate. CAISO energy load

costs are based on the forward curve. The salary increase target range of \$1.0 - \$1.5 million includes union negotiated general wage increases and broad banding adjustment for merits, promotions, and upgrades. The target range for all other operating expenses is a 5 – 8% increase from the previous year's base budget and staff will continue to refine by aligning closer to actuals.

**13. NCPA Generation Services Plant Updates** – Plant Staff provided the Committee with an update on current plant activities and conditions.

**Hydro** – Collierville (CV) Power House was 100% available during the month of September. New Spicer Meadows Power House was at 99% availability. New Spicer Meadows storage decreased by 12,000 acre feet at 12% month over month from 99,150 acre feet to 87,450 acre feet as of October 4, 2022. At this time last year New Spicer Meadows Reservoir storage was only 59,820 acre feet. Maintenance in the upper watershed includes Phase II work on Alpine Dam in mid-October, Union Dam Phase II work scheduled October 10, 2022, and Utica valve operator replacement during October. The intake cleanouts for Beaver Creek and North Fork Reservoirs was completed in September. Planned maintenance outages for Spicer Powerhouse Units 1, 2, and 3 were completed September 23, 2022. The Collierville dual unit outage was completed October 1-2. CV Unit 2 will be in an outage October 3 – 14, 2022, and Unit 1 October 17 – 28, 2022.

**CTs** – CT1 had 25 actual starts, with 6 in real time and 9 ghost, of 17 forecasted. FYTD total is 75 starts. CT2 had 10 starts this month of 16 forecasted. FYTD total is 15 starts. Planned outages coming up include CT1 Lodi – February 1 – 28, 2023, CT1 Alameda Unit 1 and 2 – March 1 – 31, 2023, and CT2 STIG – April 1 – 30, 2023. CT1 Lodi has used 171 hours (85%) of 200 allowed based on a calendar year. CT1 Alameda Diesel Unit 1 has used 12.27 hours of 20, and Unit 2, 11.74 hours of 20, based on a rolling year. Staff reviewed the CAISO Commitment Runs for August 2022.

**Geo** – There were no safety incidents to report for the month of September. Hydro personnel performed a safety audit at Geo during the month. Safety training is 71% complete. The plant conducted a third round of hands on CPR/AED training, and active shooter training. Vegetation management continued for the month. The average net generation level for the month was 90.7 MW. Total net generation was 65.3 GWh. Actual year 2022 net generation was 592 GWh YTD, 2.6% over forecasted. The year 2022 Net Generation Forecast was 577 GWh YTD. Routine maintenance was performed on plant equipment and the SEGEP. The refurbished Unit 4 turbine rotor is back on site, and Unit 3 generator rotor is being evaluated.

**14. Planning and Operations Update**

- **Resource Integrations In Progress**
  - o Antelope Solar (NCPA) – October 2022
  - o Deer Creek – TBD
  - o Sandborne Storage – Q1 2023
  - o Dagget Solar / Storage – Q2 2023
  - o Scarlet Solar / Storage – Q3 2023
  - o Proxima Solar / Storage – Q3 2023
  
- **Meter Maintenance Program Development Status** – NCPA staff is working on a draft program agreement and consulting services agreement. Once the draft agreements are completed staff will present to Members for review and comment.

**15. Next Meeting** – The next regular Facilities Committee meeting is scheduled for November 2, 2022.

**ADJOURNMENT**



The meeting was adjourned at 12:45 pm by the Committee Chair.





**Northern California Power Agency  
 October 5, 2022 Facilities Committee Meeting  
 Attendance List**

NCPA Facilities Committee Members are requested to sign, but signature by members of the public is voluntary.

<u>MEMBER</u>	<u>NAME</u>
<b>ALAMEDA</b>	
<b>BART</b>	
<b>BIGGS</b>	
<b>GRIDLEY</b>	
<b>HEALDSBURG</b>	
<b>LODI</b>	
<b>LOMPOC</b>	
<b>PALO ALTO</b>	
<b>PLUMAS-SIERRA REC</b>	
<b>PORT OF OAKLAND</b>	
<b>REDDING</b>	
<b>ROSEVILLE</b>	
<b>SANTA CLARA</b>	
<b>SHASTA LAKE</b>	
<b>TID</b>	
<b>UKIAH</b>	